The Panama City Beach Community Redevelopment Agency

Fiscal Year 2018 Annual Report Front Beach Road & Pier Park Community Redevelopment Areas

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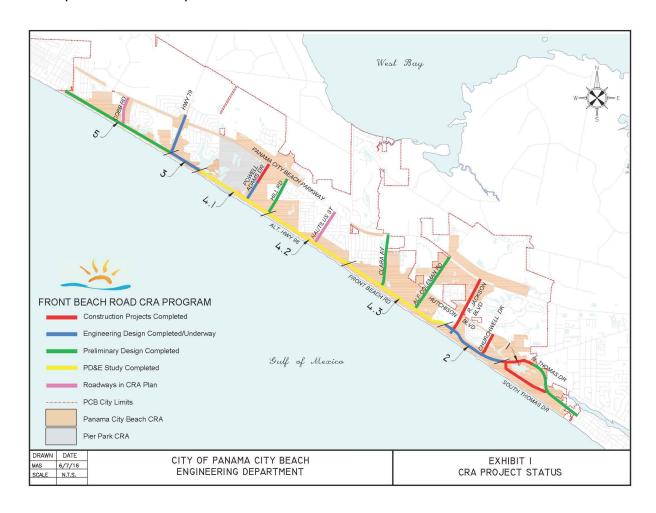
Mario Gisbert Mary Jan Bossert



Front Beach Road Community Redevelopment Area

On November 30, 2000, the City Council of Panama City Beach, Florida created the Panama City Beach Community Redevelopment Agency and declared the City Council as the governing body of the Agency. Subsequently, on June 21, 2001, the Council adopted a resolution and created the Front Beach Road Community Redevelopment Area (CRA).

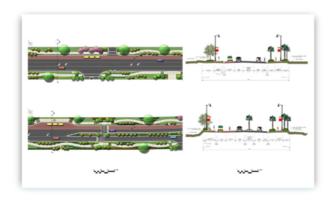
The Front Beach Road CRA focuses on the community's tourist core that generally stretches along Front Beach Road from the eastern City limits line to the western City limits line and generally extends about 1500-2000 linear feet from the Gulf to Middle Beach Road. Some parcels extend back to Panama City Beach Parkway or the City's northern limits; however these parcels are linked to Front Beach Road through ownership, use or pattern of development. The described area is shown below.



The Front Beach Road CRA Redevelopment Plan

The Front Beach Road CRA Redevelopment Plan provides a framework for redevelopment of infrastructures within the CRA. The Plan was adopted by the City Council in August 2001.

The Community Redevelopment Plan recommends enhancement of approximately



19.8 miles of existing roadways within the Front Beach Road CRA. Cost elements include various street widening to three, four or five lanes, enhancing roadway lighting, paving, striping, turn lanes, landscaped medians, roadside landscaping, new signage, hardscape, sidewalks, stormwater drainage systems and ponds and undergrounding of all utilities. Streets within the Redevelopment Area currently identified for improvements include: Front Beach Road, North Thomas Drive, South Thomas Drive, Churchwell Drive, Richard Jackson Blvd, Alf Coleman Road, Clara Avenue, Nautilus Street, Hill Road, Powell Adams Road, South Arnold Road, Cobb Road, Hutchison Blvd, and Panama City Beach Parkway.

The Front Beach Road CRA Redevelopment Plan contains three long-term primary objectives:

(1) <u>Pedestrian, Parking and Transportation Improvements.</u> This objective includes an enhanced and interconnected network of right-of-way and other

infrastructure projects that focuses on improving pedestrian movement, overall parking needs along Front Beach Road, ingress/egress and evacuation routes along Front Beach Road and its major connectors, upgrading stormwater management along Front Beach Road, and undergrounding of utilities within the Redevelopment Area.



- (2) Enhance Beach Access and Related Parking. This objective includes the enhancement of existing beach access points and the creation of new access points where warranted, and the provision of parking areas to support these access points throughout the corridor.
- (3) Plan Funding and Financing. This objective includes the creation and maintenance of efficient, practical, equitable funding and financing to properly implement the Plan and its projects, utilizing tax increment revenues, non-ad valorem assessment revenue, bonds, other public instruments, grants, public/private partnerships and other sources of funding.

The City staff has developed short term and long term goals to accomplish the primary objectives, namely:

- (1) Provide for safe and convenient multimodal mobility along the beachfront roadways.
- (2) Provide stormwater, streetscape and landscape improvements and undergrounding of aerial utilities.
- (3) Provide for improved parking, particularly for beach access.
- (4) Provide for dedicated transit and bicycle lanes anchored by gateway multimodal centers providing convenient, safe and timely mobility for both pedestrians and bicyclists.
- (5) Secure Program funding to supplement tax increment revenues.
- (6) Manage right of way acquisition effort needed for roadway and storm drainage improvements.
- (7) Manage Program planning, design and construction effort and projects.
- (8) Lead effort to qualify for Federal and other funding to supplement tax increment revenues.
- (9) Lead effort to develop Front Beach Road maintenance agreement with the Florida Department of Transportation.
- (10) Develop a work plan for CRA improvements.

Fiscal Year 2018 Accomplishments

The Community Redevelopment Agency accomplishments in fiscal year 2018 consisted of the following:

1. Front Beach Road Segment 2 Redevelopment Project

The Front Beach Road Segment 2 Redevelopment Project begins approximately 500 feet west of Richard Jackson Blvd and ends at the South Thomas Drive intersection, approximately 1.1 miles long.

In fiscal year 2016, the project was awarded to GAC Contractors Inc. September 22, 2016 in the amount of \$14,222,000 and commenced immediately thereafter. Construction has continued throughout FY18 and is scheduled for completion in the spring of 2019. While construction activities have continued, the City has provided project management, construction engineering inspection and coordination. Staff coordinated a license agreement for the Majestic Beach Resort to maintain their own landscaping and irrigation adjacent to their property along the project corridor. We worked with several private properties to obtain secondary

access easements for the contractor and the City to install gulf power conduit at designated locations. Staff also met with property owners to discuss concerns about the effects that construction would have on their adjacent properties. Also in fiscal year 2017, the City took over Segment 2 of Front Beach Road from the FDOT to own and maintain.



2. Front Beach Road Segment 3/SR 79 Redevelopment Project

The Project Development & Environment (PD&E) Reevaluation of the SR 79 Redevelopment Project, SR 30A (Front Beach Road) to SR 30 (Panama City Beach Parkway), was initiated in fiscal year 2009 and completed in 2010. The final design phase of the project was initiated in fiscal year 2010 and was completed in 2014. The Project includes four travel lanes with turn lanes/landscaped medians, stormwater retention pond, sidewalks, underground utilities, streetscape, landscape and roadway lighting. The Front Beach Road Segment 3 and SR 79 Reconstruction Projects were designed at the same time to maintain continuity of the roadway, landscaping, stormwater and utilities for these intersecting projects.

Surveys were finalized for portions of the right of way and temporary construction easements for Front Beach Road Segment 3 and Highway 79 project. At this time, nine (9) parcels were identified and surveyed to be required for partial takes and three (3) Temporary Construction Easements (TCEs) were identified as part of those partial right of way takes. In addition, a procedures manual was prepared to ensure that the City would be in compliance with the Uniform Relocation Assistance and Real Property Acquisition Policies Act to protect existing and future federal funding that may be pursued on CRA Segment 3/Hwy 79.

Staff considered possible alternatives that would change the overall stormwater design for this project. The City's stormwater consultant provided calculations and updated the stormwater model which used new methodology to present to FDEP. We had several meetings with FDEP to try to come up with enhanced stormwater solutions for the Segment 3/Hwy79 project. This analysis was submitted to FDEP which could potentially reduce the amount of land acquisition for right of way of stormwater ponds and increase the water quality standards for this project. FDEP was receptive to the different options and as of January 2018, FDEP agreed to one of the methodologies presented to them. A preapplication meeting was held

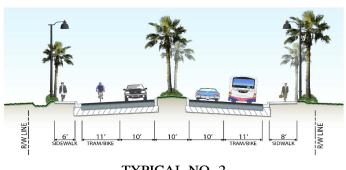
with FDEP, City design consultants and City staff on March 7, 2019 to review the preliminary stormwater design where FDEP expressed their concurrence with the proposed stormwater design, therefore, allowing the project to move to final design. The design plans are scheduled to be finalized in late summer of 2019 then advertised for competitive bid in the fall of 2019 with construction activities beginning in the winter.

The City has acquired one parcel for the purpose of stormwater retention for Front Beach Road and is in negotiations to purchase a second parcel for stormwater retention for State Road 79.





TYPICAL NO. 1 STATE ROAD 79



TYPICAL NO. 2 FRONT BEACH ROAD

3. Front Beach Road Segment 4.1 Redevelopment Project

The Front Beach Road Segment 4.1 Redevelopment Project begins approximately 300 feet east of Lullwater Drive, the terminus of Segment 2, and continues east approximately 1.35 miles to Hills Road.

In April of 2018, the City received a matching funds TRIP Grant from the Florida Department of Transportation (FDOT) for Professional Design Services for Segment 4.1. In June of 2018, through the competitive RFQ solicitation process, the City signed a Master Service Agreement with a consultant relating to professional engineering design, survey, permitting and construction administration services for the Front Beach Road Redevelopment Plan Project. A Task Order is to be awarded in the Winter of 2019 to begin the design of Segment 4.1 which will take approximately 1 year.

During the design process, staff will work with FDOT and City attorneys should land acquisition be required to help the City comply with the Uniform Relocation Assistance and Real Property Acquisition Policies Act, thereby protecting existing and future federal funding that may be pursued on CRA Segment 4.1 and beyond. FDOT will also assist in project coordination, administration and environmental protocol to ensure the design process is in accordance with the FDOT TRIP Agreement.

4. Additional FY 2018 Accomplishments

- **A.** Managed CRA landscape maintenance contract for Churchwell Drive, Richard Jackson Boulevard, Powell Adams Segment 1, South Thomas Drive and Front Beach Road Segment 1.
- **B.** Continuing coordination efforts with City consultant for the financial modeling of Front Beach Road CRA with Operations and Maintenance Costs. Data collected thus far include:
 - Future Capital Cost
 - Future Maintenance Costs
 - Future Funding
- **C.** Informally met with property owners regarding future developments for CRA right of way partnerships.
- **D.** Continued code enforcement activities for City of Panama City Beach Ordinances within CRA boundaries; The following activities were conducted by the Code Enforcement during fiscal year 2017:
 - Wrote violations when properties' stormwater improvements were non-compliant.

- Ensured properties were maintained by enforcing adequate trash removal, graffiti clean-up and proper landscaping per City Ordinance.
- Ensured proper removal of nonconforming signs.
- Continued to implement turtle lighting ordinance and wrote violations when required.
- **E.** Considered beach parking opportunities to compliment beach access points to include public/private parking partnerships.
- **F.** Provided Annual and Financial Reporting required by the CRA to both City Council for approval and to be posted on the City website.
- **G.** Coordinated approval of the CRA Work Plan through the Bay County Transportation Planning Organization (TPO) and integrated the Plan into the Long Range Transportation Plan, State Transportation Improvement Program (TIP) and Bay County TPO Transportation Improvement Program as a necessary step to qualify CRA projects for the state and federal funding.
- **H.** Existing parking meters had many operational problems and were in need to be changed out. A new pilot parking meter was installed in FY16/17. Two additional meters have since been installed and in FY 18 results have been good.

Near Work Term Plan

The City Manager and his staff under his direction, including Program Manager and City sub-consultants with the approval of City Council approved funds for fiscal years 2018 and 2019 necessary to undertake or carry out the following activities referred to as the Near Work Term Plan.

- 1. Continue management and CEI services for the CRA Front Beach Road Segment 2 project.
- 2. Continue management of Front Beach Road Segment 3 and Highway 79 re-design project and acquire FDEP permitting. Finalize necessary right-of-way acquisition.
- 3. Proceed with a Task Order to begin the design and construction plans for Segment 4.1 (Lullwater to Hill Road). Coordinate with FDOT to utilize the combined TRIP grant funding
- 4. Coordinate with future developments for CRA right-of-way partnerships.

- 5. Manage CRA landscape maintenance contract.
- 6. Finalize the financial modeling of Front Beach Road CRA with Operations and Maintenance costs including:
 - Future Capital Costs
 - Future Maintenance Costs
 - Future Funding
- 7. Consider beach parking opportunities to compliment beach access points to include public/private parking partnerships.
- 8. Continue exploring alternate roadway transit funding through government grants, loan programs, and public/private partnerships.
- 9. Continue effort to evaluate local economic trends and available tax increment revenues to develop financing options and plans, including leveraging tax increment funds to procure additional bond financing.

The Community Redevelopment Agency's Past Accomplishments:

Since the inception of the program, intense planning and public involvement have resulted in a comprehensive plan for a series of innovative infrastructure projects that are

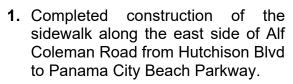
transforming the community's roadways into a safe and efficient multi-modal system. The system includes roadway lanes dedicated specifically for transit vehicles connecting regional multi-modal centers as well as local public parking lots resulting in efficient mobility during even the most congested season. The multi-modal centers and transit system serve regional parking needs for commerce and beach access and, in conjunction with a revised transit-oriented land development



code, create vitally needed opportunities for urban redevelopment throughout the community. All roadway infrastructure projects provide for sidewalks, bicycle lanes, landscape; streetscape and fiber optic communications to complement the transit system operations and relocate all aerial utilities underground for storm protection and beautification.



Activities previously authorized by the City Council and subsequently completed include:





- **2.** Submitted various Transportation Regional Incentive Program (TRIP) grant applications.
- **3.** Worked with FDOT to facilitate the City taking over the Front Beach Road Segments 1 and 2 Road right of way for ownership and maintenance.

4. North Thomas Drive Sidewalk Project

Designed and constructed a sidewalk on the north side of N. Thomas Drive from S. Thomas Drive to Joan Avenue.



5. The Powell Adams Road Redevelopment Project: On February 23, 2012 the Council entered into a public-private partnership agreement with Wal-Mart Stores East, LP ("Walmart") for the Powell Adams Road Segment 1 Redevelopment Project from Panama City Beach Parkway (US 98) to L C Hilton Jr. Drive. Walmart proposed to front the entire cost of improvements and be reimbursed





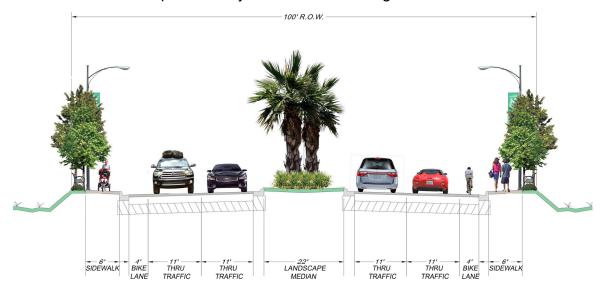
by the City the fees and costs incurred for the design, engineering, construction and installation of improvements, less the cost of the Wal-Mart specific offsite improvements and less the proportionate fair-share contribution for the Walmart Development. The Council also authorized staff to begin the process for the right-of-way and pond site acquisition for the Project. The Final Design for the Powell

Adams Road Segment 1 Redevelopment Project was completed on December 21, 2011. The Project was released for bid and awarded by Walmart in March 2012. The construction phase of the Powell Adams Road Redevelopment Project began in April 2012 and was completed in 2013.

To maintain design continuity between segment 1 improvements and the remaining segment of the Powell Adams Road Redevelopment Project from L C Hilton Jr. Drive to Front Beach Road, on November 10, 2011, the City Council approved a Professional Services Agreement for the final design phase of the Powell Adams



Road Redevelopment Project. The final design for the Powell Adams Road



Segment 2 Redevelopment Project was completed on April 17, 2012;

Powell Adams Road Typical Section

6. The South Thomas Drive Redevelopment Project construction began in fiscal

year 2009 and was completed in fiscal year 2013. The Project included reconstruction of South Thomas Drive between Front Beach Road and North Thomas Drive and provides a dedicated transit and bicycle lane on the north side of the roadway, a dedicated bicycle lane on the south side of the roadway, two travel lanes, turn lanes, landscaped medians, stormwater pond, sidewalks, underground utilities, roadway lighting, streetscape and landscape on both sides of the road. The stormwater retention pond functions as a public walking park with extensive landscaping, pathways, lighting and seating.



7. The Front Beach Road Segment 1
Redevelopment Project construction began

at the same time as the South Thomas Drive Reconstruction Project in 2009 and was completed in fiscal year 2013. The Front Beach Segment 1 Reconstruction Project included reconstruction of Front Beach Road (SR 30A) between South Thomas Drive and Hutchison Boulevard and provides a dedicated transit and bicycle lane on the south side of the roadway, dedicated bicycle lane on the north side of the roadway, an additional eastbound vehicle lane, improved westbound merge lane at the Middle Beach Road and North Thomas Drive intersection and provides a stormwater retention pond, sidewalks, underground utilities, streetscape, landscape and roadway lighting. The stormwater retention pond functions as a public walking park with extensive landscaping, pathways, lighting and seating.



8. The CRA Intelligent Transportation (ITS) Projects Construction was completed in 2013. The projects included running fiber optic cables along Front Beach Road

from Hutchison Blvd to S. Thomas Drive, along S. Thomas Drive from Front Beach Road to N. Thomas Drive and along N. Thomas Drive from S. Thomas Drive to Joan Avenue. The projects also include installation of the ITS equipment (i.e. control boxes, poles, communication equipment, and CCTV).

9. Churchwell Drive Redevelopment Project Construction of Churchwell Drive and public parking lot were completed in 2007. The City integrated and coordinated



CRA funding with Federal Bridge Replacement funding through Local Agency Program (LAP) Agreement with the Florida Department of Transportation (FDOT) and replaced the Churchwell Drive Bridge. The project provides sidewalks, bike lanes, underground utilities, landscape, roadway lighting and stormwater ponds for stormwater runoff treatment and attenuation.

10. Richard Jackson Blvd Redevelopment Project construction was completed in 2007. Richard Jackson Blvd was formerly named Beckrich Road. The project provides sidewalks, bike lanes, underground utilities, landscape, roadway lighting and stormwater ponds for stormwater runoff treatment and attenuation.



11.The Front Beach Road Project Development & Environment (PD&E) Study from the Middle Beach Road/North Thomas intersection to SR 79 which was initiated in fiscal year 2009 was completed in 2012. This Study was initiated to

maintain eligibility for federal funding of Front Beach Road and transit improvements.

12. Alf Coleman Road Preliminary Design and Right-of-way Acquisition

Completed 60% design of the Alf Coleman Road Redevelopment Project and acquired properties for north stormwater pond at Surfside Storage, south stormwater pond at Grand Panama and roadway right of way strips on the north end of Alf Coleman Road.

13. Preliminary Design of Clara Avenue

Completed the preliminary design of Clara Avenue to identify anticipated rightof-way needs on this connector.

14. 90% Design of North Thomas Drive

Completed 90% design of the North Thomas Drive Redevelopment Project from Front Beach Road to Joan Avenue.

15. Preliminary Design of Hill Road

Completed the preliminary design of Hill Road to identify anticipated right-of-way needs and developed associated legal descriptions on this connector.

16.SR 79 TRIP Financing

Developed application and secured \$500,000 TRIP funding in 2009 for SR 79 reevaluation and design phases of the SR 79 Reconstruction Project.

17. Transit Development Study

Completed development of an operational model for multimodal improvements on Front Beach Road (the "Transit Operation Plan").

18. Purchase of Land for Eastern Multimodal Facility

In March 2007, the City Council acquired a 3.8 acre parcel on North Thomas Drive for a future public parking/multimodal facility.



19. Front Beach Road 30% Roadway & 60% Drainage Plans (from Hwy 79 to N. Thomas Drive)

Completed development of preliminary roadway and drainage plans and a Corridor Study for Front Beach Road ("Front Beach Road Preliminary Design").



20. Design Guidelines Manual

Completed development of a manual which establishes the CRA design standards and guidelines.

21. Parking Meters

Purchased parking meters for the CRA parking lots.

22. Federal and State Transportation Plans

Coordinated approval of the CRA Work Program through the Bay County TPO and integrated the Plan into the Bay County LRTP, State TIP and Bay County TPO TIP as a necessary step to qualify CRA projects for State and Federal funding.

Pier Park Community Redevelopment Area

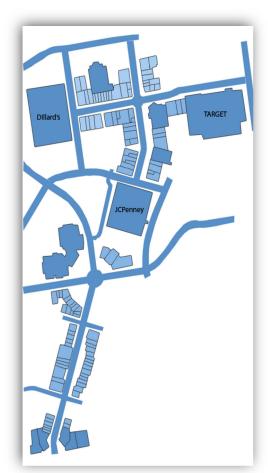
In 2001, the City entered into an agreement with the Panama City Beach Community Redevelopment Agency, the Pier Park Community Development District (the "CDD") and the St. Joe Company ("St. Joe") titled the "Public Improvement Partnership Agreement" (the "PIPA"). This Agreement provides for the construction of improvements in the Pier Park Redevelopment Area and the transfer of properties between the parties to facilitate the development of this area.



Pier Park is serving as the premier shopping destination for Panama City Beach and the entire Emerald Coast market. Pier Park is an approximately 1.1 million square foot open-air regional lifestyle center, bringing unique shopping, tourist attractions and dining to the Panama City Beach area. Located on Front Beach Road in the heart of Panama City Beach, Pier Park is ideally located to serve the area's growing residential community, and over 7 million tourists that visit each year. Pier Park has approximately 900,000 square feet retail, dining and entertainment complex and is located on 93 acres of land between Front Beach Road (at the City Pier) and US 98 (Panama City Parkway).









The CDD was authorized to issue debt to provide funds for public improvements constructed in the Pier Park Redevelopment Area. The City has pledged tax increment revenue collected within Pier Park to the CDD to be applied to the payment of interest and principal on the debt obligations.

Fiscal Year 2018 Activities

The fiscal year 2018 accomplishments within the Pier Park CRA have included either replacing old tenants or adding tenants to non-leased space. Pier Park new tenants consist of Freshii Restaurant, the construction of a 15,600 sq. ft. multi-tenant building for Paula Deen Restaurant and I Love Sugar and the construction of a Ropes Course and a

food and beverage concession at the

Skywheel.





The CDD also continued its maintenance

activities for the entire infrastructure within the Pier Park CRA, including but not limited to the roads, street lights, stormwater systems, stormwater retention ponds, the landscape areas throughout Pier Park, Aaron Bessant Park, and the City Pier restroom facilities and concession deck.



